

REVISED MARCH 2021

Questions? Visit our FAQs at http://www.detroitk12.org/returntoschool or contact info.reopen@detroitk12.org.

Overview

DPSCD (Detroit Public Schools Community District), like other school districts, organizations, and businesses gradually reopened for more face-to-face work, services, and instruction starting in summer 2020, all while working to ensure the safety of students, staff, and family members. Our chief goal at all times is for offices and school buildings to be as "COVID-Free" as possible by establishing and adhering to consistent on-site safety precautions that are regularly monitored. Our reopening has occurred in phases, beginning with central office and 12-month employees returning to work in July 2020 and students and school staff returning to work in August.

The District closely monitored case rates in schools as well as the city-wide infection rates during the fall and was able to safely operate face-to-face classrooms using its safety protocols. During that period, the District saw only six (6) examples of "outbreaks" defined as transmission between two individuals at a school building who are not family members and the city-wide infection rate remained low. In November, the city-wide infection rate in Detroit increased and the District suspended Face-to-Face instruction until the infection rates dissipated.

Starting January 11th, 2021, the City of Detroit's Heath Department started offering COVID-19 vaccines for all K-12 teachers and school staff meaning DPSCD teachers, support staff and administrators were eligible to make appointments to receive a vaccination at no cost. With the widespread availability of vaccines for staff and city-wide infection rates back to low absolute levels and consistently below 5%, the District lifted its suspension on face-to-face learning on February 24th, 2021 and reopened Learning Centers (Learning Centers are supervised by school staff (school culture facilitators, paraeducators, aides, deans, substitutes, assistant principals, and principals who do not teach, but support students who log into their devices for online learning). Following the reopening of Learning Centers, the District will reopen face-to-face instruction in classrooms on March 8, 2021 through the end of the 2020-2021 school year.

Guiding Principles

Decisions about reopening are all guided by the latest recommendations provided by the Centers for Disease Control (CDC) orders from state and local governments, as well as consultation with healthcare professionals. The day-to-day status of COVID-19 cases may fluctuate which is why we rely on a series of guiding principles to help us make decisions, evaluate those decisions, and adjust as necessary.

At the same time, we will not lose sight of our District strategic plan and its priorities and goals, as articulated in the <u>Blueprint</u> <u>2021 Strategic Plan</u>. The following guiding principles are considered as we make decisions about reopening. When faced with a strategic decision and challenge, we will consider how to:

- 1. Ensure the health and safety of students, families, and staff by adhering to public health recommendations
- 2. Focus on continuing to raise student achievement by developing student-centric and family focused learning pathways, face to face or online learning, that meet the individual needs of students and families in a limited resource environment while still addressing the Whole Child
- 3. Comply with local, state, and federal laws and regulations
- 4. Maintain fiscal responsibility and a balanced budget
- 5. Collect and review up-to-date data and information from stakeholders to revisit plans as needed

Michigan Context

As is the case throughout the country, decisions about reentry and reopening are highly dependent on state and local policies, orders, and guidance. In Michigan, Governor Whitmer previously released recommendations via the "Return to Learning" advisory council and plan for opening schools. This final plan addresses the requirements of the Return to Learning advisory council, which are detailed in Appendix A. Statements from the Governor in January and February 2021 also indicate a



recommendation to return to more face-to-face learning by March 1, 2021.

Legislative Requirements for Reopening

On August 20th, 2020 Governor Whitmer signed a package of legislation providing additional requirements and details for reopening schools for 2020-2021. The "Return to Learn" bills provide guidance on attendance taking, funding, day and clock hour requirements, and assessments. In short, the signed bills do not require or prohibit either face-to-face or online instruction, but do establish the following:

- Schools are primarily funded based on enrollment and for the purposes of 2020-2021, a mix of last year's enrollment (75%) and this year's enrollment (25%) will be used to establish school and District funding levels.
- Schools are not required to hold 180 days/1098 hours of school; however, they are required to teach a full year of curriculum.
- Benchmark assessments are required once within the first nine weeks of school and once before the last day of school.
- Each District must gain approval of a continuity of learning plan that establishes goals and modes of instruction (face-to-face or online) and the local Board of Education must recertify the learning plan every thirty days and solicit family feedback through public comments.

Most recently, the Michigan legislature has allocated \$1.4 Billion in relief money for schools in Michigan, but has yet to distribute that funding to schools. While the Michigan legislature has not directly indicated that reopening for face-to-face is a requirement to release those funds, it is likely to be something that the legislature will continue to incentivize, and possibly require, to receive funding.

Development of and Improvements to our Reopening Plan

The District's reopening takes ongoing coordination and collaboration across all District departments, schools, and stakeholders. To ensure decisions are being carefully considered and recommendations vetted, the District relied on current medical best practices released by the Centers for Disease Control (CDC), American Federation of Teachers (AFT) and other organizations (complete list and links to plans below). The plan was also vetted with the School Board, approved at the regular July Board meeting and was revised based on feedback from stakeholder engagement sessions, survey data collected, and negotiations with labor organizations.

Parents

The third quarter preference survey for families indicated that 40% request in person learning or a hybrid between online and in person learning. This is a doubling of the demand for in person learning as compared to the fall. Since the summer, there has been a demand for in person learning among district students.

Staff

The third quarter preference survey for DFT staff indicated roughly 31% of teachers are interested in teaching face-to-face, however, there may be more as the survey was launched prior to some teachers being able to schedule their vaccine appointments and we expect more teachers to opt to work face-to-face in the coming spring months.

Upon signing the Letter of Agreement with DFT, staff in that bargaining unit have the option to elect to work online or face-toface. Staff will be able to revisit their elections again for the fourth quarter.

Stakeholder Engagement

This plan is continuously informed by feedback from various stakeholders, including students, families, employees, and community members, and labor groups. Survey data and townhall feedback with parents, students, community members, and staff led to enhancements in this plan. The District established an Online Learning Task Force who began meeting in January of 2021 to make improvements and enhancements to online learning across schools. Details about the Online



Learning Task Force are included in the Spring 2021 Reopening section below.

Throughout the school year, the District held a series of town halls and listening sessions using Microsoft Teams, Zoom, web streaming and Facebook livestreaming reaching tens of thousands of community members, families, and staff. The Superintendent and Board members shared critical details about our reopening and answered live questions from participants about reopening, online learning, and support for students and families. Parent Listening Sessions are always posted on the District's website at this link: https://www.detroitk12.org/Page/4977.

External Recommendations and Guidance

This plan and the recommended procedures are designed to align with the most comprehensive guidance released to date. We are relying on a variety of sources of inspiration, and specifically aligning our plan with:

- The State of Michigan's <u>Safe Start Plan</u>, which outlines various stages of response and what needs to happen with the virus to move from one stage to the next
- Guidance released by the <u>Centers for Disease Control</u> (CDC) for schools (updated February 2021)
- Occupational Safety and Health Act (OSHA) <u>Guidance on Preparing Workplaces for COVID-19</u> and relevant <u>Michigan OSHA (MIOSHA) orders and emergency rules</u>.
- Recommendations in the American Federation of Teachers (AFT) <u>Plan to Safely Reopen America's Schools and</u> <u>Communities</u>



Monitoring and Accountability

The District established safety guidelines for practices such as COVID-19 testing, temperature checks, social distancing, mask wearing, regular disinfecting, and limiting group gatherings, and created ways for students, staff, and families to share feedback and report issues that may be unsafe Concerns about reopening are able to be shared via a dedicated inbox info.reopen@detroitk12.org. In addition, any questions or concerns related to Operations (especially cleanliness, bathroom supplies, etc.) can be submitted via phone at 313-578-7018.

Safety Monitoring

The District established a dedicated team to routinely audit safety practices in school buildings and provide regular reports on the adherence to safety protocols in schools. These reports are shared with the Superintendent and Board of Education and in instances where there is non-adherence to our safety protocols corrective action is implemented and the District's progressive discipline process is used where there are repeat non-adherences. Additionally, in accordance with the signed Letter of Agreement for reopening, the District and DFT established a joint Labor-Management Committee on Schools Reopening (CSR) to meet and review reopening issues with the intent to improve educational and safety practices.

Promoting Healthy Habits

The District placed appropriate signage and markings throughout offices and buildings to remind employees, students, families, and visitors (when allowable) to maintain social distancing, wash hands adequately, wear masks, etc. The community should expect to see signs throughout DPSCD spaces.



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Personal Protective Equipment (PPE)

As has been the District's commitment since summer 2020, DPSCD has purchased and deployed Personal Protective Equipment (PPE) for staff and students as part of the reopening of schools. The first delivery took place prior to the start of the school year. The initial delivery included reusable materials (face masks and face shields) along

with consumable items (surgical masks, hand sanitizer, disinfectant wipes). The initial delivery included a two-month allocation of consumable PPE. Schools will continue to receive a monthly delivery to ensure there is always supply available.

The deliveries will be made by the District's warehouse staff and distribution vendor.

PPE Item	Delivery Frequency	Recipients
Reusable Face Masks	One-time/September	Staff and students
Reusable Face Shields	One-time/September	Staff
Surgical-style Masks	Monthly	Visitors, staff & students as needed
KN95 Masks	Monthly	First Responders & School Health Teams
N95 Masks	Monthly	Trainable Aides at Center Based Schools* & Nurses
Hand Sanitizer	Monthly	Classrooms & Offices
Disinfectant Spray	Monthly	Classrooms & Offices
Disinfectant Wipes	Monthly	Classrooms & Offices
Gloves	Monthly	Office & School Health Teams

Specialized PPE is provided to center-based schools and to nurses, security staff, and nutrition staff. Additional PPE will be available for each school (4-person) School Health Team, for when they need to respond. The following items will be available by request at all schools:

- Clear Face Masks**
- Gowns
- Shoe Coverings

*If aerosolized procedures are conducted additional specialized PPE will be provided.

**Available if required for student IEP.

Temperature Check Kiosks

The District procured and installed temperature kiosks for every school. The kiosks are non-touch and allow for any staff or student member to check their temperature by placing their forehead or wrist near the device before proceeding into the building. In addition to the temperature kiosks, schools received touchless thermometers (one for the nurse's office and main office) which can be used to take student, staff or visitor temperatures, as needed. Individuals with temperatures above 100.4 should be sent home.

Additional Reopening Materials

All teachers, counselors and social workers received \$100 to procure student supplies and materials at the beginning of the school year.

Daily Health Questionnaire

The District launched an electronic tool to collect daily information from employees about their readiness to attend work in person (through a basic web app). If the employee answers "yes" to any of the questions in the app, then they receive a message indicating they are not to report to work and to seek the appropriate medical attention. Information about daily work readiness (e.g. ready/not ready) is maintained centrally and summaries are provided to supervisors without disclosing specifics of the survey responses. Employees unable to complete the survey electronically before work are required to complete a similar checklist upon

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arrival to a District location. Similarly, families should check their students for any possible symptoms and keep students at home if they are feeling ill.

The daily entry survey asks the following questions (questions may be adjusted to align with changing public health guidance as necessary):

- 1. What is your temperature?
- 2. Are you currently experiencing any of the following symptoms unrelated to a known preexisting condition (e.g. asthma, allergies)?
 - a. Fever or chills
 - b. Cough
 - c. Shortness of breath or difficulty breathing
 - d. Fatigue
 - e. Muscle or body aches
 - f. Headache
 - g. New loss of taste or smell
 - h. Sore throat
 - i. Congestion or runny nose
 - j. Nausea of vomiting
 - k. Diarrhea
 - I. I am not experiencing any symptoms
- 3. Have you been in close contact (within 6 feet for 15+ minutes) with someone who has a confirmed case of COVID-19 or has exhibited symptoms of COVID-19? (Yes/No)

Additional Voluntary COVID-19 Testing

All staff are required to submit a negative COVID-19 viral test before returning to work on March 8 (or February 22nd if they are supporting Learning Centers). The District has partnered with Wayne State University and Henry Ford Health Systems to provide ongoing, free COVID-19 testing for the DPSCD community and staff members throughout the fall. These mobile testing sites are stationed at different DPSCD schools during the week and the schedules are posted on the DPSCD website at https://www.detroitk12.org/health.

In addition, the District plans to offer more regular voluntary "surveillance testing" at school sites to monitor the potential spread of COVID-19 in schools throughout the remainder of the year. Information about this voluntary testing will be shared as it becomes available.

School Tours to Highlight Safety Protocols

To share the work the District did to prepare for safely reopening with key community stakeholders, the District held a series of building tours beginning the first weeks of school. Assistant Superintendent of Operations, Machion Jackson facilitated the tours where participants were guided through the safety protocols detailed in the District's Reopening Plan.

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COVID-19 Safety Commitments

DPSCD has established and will follow strict safety protocols to ensure the health and safety of students, families, and staff. When in a face-to-face school setting, the following commitments will be expected and monitored regularly, including the use of PPE outlined in the prior section "Personal Protective Equipment":

Testing & Symptom Checking

- □ F2F Employees have completed COVID 19 test and submitted a negative result
- District accountability symptom checker and COVID test clearance dashboard
- □ Temperature checks installed at multiple entry points
- □ Symptom check signage installed
- □ Isolation area is defined and has a staffing plan
- Evidence of the documented quarantine protocol is in place

Classrooms, Office & Hallway Configurations

- □ Handwashing, masks and social distancing signage installed
- D Maximum occupancy signs are prepared and posted by school staff
- Plexiglass is installed in the office
- □ No more than 20 desks in any F2F classroom and desks are separated by 6 feet
- □ Hand sanitizer and wipes available in each F2F classroom
- Classrooms without window or centrally operated ventilation will not be used

Cleaning

- □ Checklist for office, bathroom, isolation area and classroom cleaning is in place
- □ Adequate cleaning supplies for the first quarter are available
- Cleaning checklist for pre-K and Montessori classroom manipulatives in place
- □ Cleaning checklist for classroom technology in place
- □ Engineer preventative maintenance logs include filter changes every quarter

Transportation

□ Bus cleaning check list in place

Rituals & Routines

- D Principal has a plan for explicitly teaching and reinforcing rituals and routines for safety
 - o Building entry and dismissal
 - o Handwashing
 - Going to the bathroom
 - o Getting water (water bottles provided)
 - Using classroom materials including laptops
 - o Lunch and snacks
 - Wearing of PPE
 - Hallway passing and transitions

Training

- □ Employee training in place for delivery in pre-planning
- □ Student training in place for delivery day 1
- Evidence of custodial training in place
- □ Evidence of bus driver training in place
- Dashboard for training completion of COVID 19 training for students and school employees

Crowd Management

Principals have a plan for dispersing groups on school property:

- □ New arrival families hoping to enroll
- D Families collecting instructional materials
- Ad-hoc groups that may form due to weather, recreation, etc. (e.g., it is raining and individuals gather under overhangs)



Spring 2021 Reopening of Schools

The District will restart live face-to-face instruction on Monday, March 8 and continue online learning for those who select it. Principals are currently working with families and staff members to match student preferences for learning mode (online or face-to-face). In instances where families selected face-to-face and there is not a teacher at that grade or subject area to teach face-to-face, the student will still be able to attend a Learning Center at their home school.

Choosing Face-to-Face or Online Learning

The District continues to survey families to identify their preferences for face-to-face or online learning. 90% of enrolled families responded indicating approximately 40% preferring face-to-face and 60% preferring online in the most recent survey. Staff in Detroit Federation of Teachers (DFT) bargaining unit, including teachers, have the option to teach and work in a face-to-face setting or an online setting. Those choices are made quarterly (in nine-week increments) and staff electing to teach face-to-face will receive additional compensation for each quarter they work face-to-face. The staff survey indicated roughly 66% prefer virtual and more than 31% preferring face-to-face.

Social-Emotional Supports

Many of our students and staff require ongoing social-emotional support to help them engage in school and wok successfully, especially after managing the effects of the pandemic for a full year. School counselors and administrators are equipped with tools and information on how to support students and maintain our whole child commitment. Those supports will include resources from TRAILS, which is already widely used in DPSCD. Additionally, all DPSCD employees have access to the Employee Assistance Program (EAP) which offers many free services including face-to-face and online counseling. Information about all social-emotional supports is made widely available to the DPSCD community and we will also continue to offer our social-emotional hotline for families. The District will utilize Cares Act funding to expand contracted services for social workers and nurses over the next two years and each school is assigned a nurse.

Investment and Improvement in Online Learning Systems

Building on the work already done to operationalize DPSCD's continuity of learning plan which provided distance learning for all 50,000 of its students, the District invested in additional and enhanced online learning tools for students. The implementation of a new Learning Management System (LMS), allowed for students to complete defined lessons, and for two-way communication between teachers and students about their work. Directly integrated with the District's Student Information System and existing collaboration tools like Microsoft Teams, the new LMS and students' at-home access to technology makes distance learning possible in nearly all grades and subject areas. Lessons can be assigned, coursework submitted, and grades administered in one platform.

In January, the District launched the Online Learning Task Force. This Task Force, comprised of a variety of DPSCD students, staff and community members, reviewed challenges with online learning in the first semester and made recommendations for improvements to online learning. Those changes, effective second semester, are summarized below:

- Graded Assignments
 - PK-2 graded assignments are limited to one per core subject per week
 - o 3-5 graded assignments are limited to two per core subject per week
 - o 6-8 graded assignments are limited to two per subject (including electives) per week
 - 9-12 graded assignments are limited to two per subject (including electives) per week, with an exception for Advanced Placement and International Baccalaureate courses which may require up to 5 per week.
- Late, Resubmitted or Missing Work

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- Time to Catch Up and Get Help: Teachers should set aside at least one, regularly scheduled period each week dedicated to assisting students with completing graded assignments, making up assignments, resubmitting assignments, and retaking assessments.
- Late and Resubmitted Assignments with Limits: Students may submit late graded assignments within a 10 school-day window of the designated due date. Students may resubmit graded assignments within a 10 school-day window of receiving feedback on the work. Assignments returned with feedback or a grade within the last 10 school-days of the quarter must be resubmitted two days prior to the end of the quarter.
- Zeroes with Opportunities to Recover: Teachers are able to assign zeroes for missing work but should acknowledge effort and encourage the use of late and resubmitted work options to support students who initially earn a zero.
- Assessment Retakes
 - Assessment Retakes with Limits: Students may retake a test or quiz up to two times on teacher-identified retake days during class office hours/support period. Teachers can design a new assessment that addresses the same standards and content with updated questions or allow students to retake the assessment with the same questions. The highest grade will be counted.
- Grading
 - Introduce G and NC grades in 3-12: Schools will use a modified version of the traditional grading scale. Teachers will record letter grades but a student who earns a D grade for the final semester will receive a G (credit). A student who earns and F grade will receive an NC (no credit). Students who receive a G will earn credit for the course and their grade point average will not be affected. Students who receive an NC will not ear credit for the course and their grade point average will not be affected. Students who earn an NC will be required to retake the course.
 - Expand the point range for D (G) grades: Students who earn a 50% or higher will earn a G grade (50-69% rather than 60-69%).
 - Attendance minimum for D (G) grades: Students who are attending and participating in class at least 80% of the time cannot receive lower than a D (G).
- Homework
 - Homework should be limited to assigned reading, studying, and completion of maximum number of weekly graded assignments that may not have been finished during class time. In the weekly assignment list or syllabus, teachers may offer ideas for reinforcement or extension activities for students to complete with their families or on their own. However, these activities are not required to be turned in and they will not be graded.



Spring 2021 Instruction: Online or Face-to-Face

The District has established two primary modes of learning for the fall: online or face-to-face. Each scenario prioritizes student learning and ensures that schedules mirror those of a typical school day. Face-to-face classes are limited to 20 students physically in one room at a time (except in large spaces where more social distancing is possible) whereas online classes are typical sizes.

	Option 1: Face-to-Face	Option 2: Online		
Summary	Live, daily, face-to-face instruction in smaller classes to allow for maximum physical distancing	Live, daily, online instruction provided through enrollment with your brick-and-mortar school		
Learning Environment	 Class size reduced to # of desk that can be separated by six feet Teacher provides instruction in-person Students are cohorted to ensure ability to contact-trace in case of COVID 19 K-5 and K-8 schools meet Monday – Friday, with reduced school hours (6 hours) High Schools will offer a combination of face to face and online learning 	 Standard class sizes Teacher provides live instruction each day over video Students and parents have access to the Homework Hotline in the evening to receive personalized support 		
Curriculum & Instruction	 Core courses (ELA, math, science, social studies) Rotating PE, Music, Art, and other electives Needs-based individual intervention available 	 Online curriculum is completely aligned to inperson curriculum Focus on core courses (ELA, math, science, social studies); live online electives may be limited Allowed to participate in extracurricular activities (e.g. sports and some clubs) 		
Additional Details	 Option to switch to online instruction each quarter Exception Student Education (ESE) provided through combination of in-person and online formats; utilize Individualized Education Plan or 504 Plan 	 Option to switch to in-person instruction each quarter Families receive materials like, planners and workbooks, to support virtual learning Devices & internet provided through Connected Futures initiative (see Additional Details section) Exception Student Education (ESE) provided through online format according to Individualized Education Plan or 504 Plan, as appropriate 		

Additional Exceptional Student Education Considerations

Our students with Individualized Education Plans (IEPs) and 504 Plans, along with the staff who work closely with them, continue to have those individual circumstances taken into consideration throughout the spring. Special attention will be paid to issues around transportation, instructional model, medical needs, learning environment and ensuring appropriate advocacy. We know, for example, that wearing masks may be challenging for students and staff who read lips, or that we may need to improve adherence to universal precautions when Aides are assisting medically fragile students. The Exceptional Student Education team will work directly with students, families, and staff, to problem solve these needs.

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Resources and Training for Staff and Families

To accommodate the launch of new District systems to support online learning, teaching staff were provided with additional paid training prior to their fall return date on Schoology and Microsoft Teams. Resources for staff are also posted on the Hub and are available to review at any time.

Tools and resources for families for online learning can be found on our website: <u>www.detroitk12.org/returntoschool</u>. This includes information about logging on, accessing course resources and supports for English Language Learners and students with disabilities. As in past years, parents and students can also access help with their coursework through the District's homework hotline by calling 1-833-466-3978.

Learning Centers

Families who identified the need for face-to-face learning, but for whom that is not an option at their school have the ability for students to attend a Learning Center at their designated school building. Learning Centers are opportunities for students to participate in online learning, but from a physical school setting. All students in Learning Centers are also able to receive breakfast and lunch at the school. This option allows us to honor parents' choice for an in-person option, while respecting the decisions of teachers who prefer to work remotely. Learning Centers have the exact same safety protocols that are available in face-to-face classrooms and like everything we do at DPSCD, we will evaluate the success of our Learning Centers and adjust as needed to meet the needs of our students and school community.

Central Office

District administration will continue adhering to strict safety protocols, and all departments will develop systems that allow for staff and families to complete necessary transactions remotely (e.g. changing direct deposit information via PeopleSoft self-service rather than turning in paperwork at the Payroll window) and those guidelines will be made available through District communications on the Hub and the DPSCD website. In accordance with the current Michigan Occupational Safety and Health Administration (MIOSHA) order, staff whose work at central office can be completed remotely must complete their work remotely. Once the order is adjusted or lifted, central office work will return to normal with all safety protocols in place.

As is the case in school buildings, signage will be placed throughout offices to remind staff of proactive virus mitigation practices and tips to keep workspaces free of unnecessary risk. Training will be provided to central office staff on what to do if/when someone is ill.

What if a positive case (or several cases) of COVID-19 is suspected or confirmed in a District location?

The District is committed to proactive communication about confirmed cases once information is confirmed with public health officials. In the event of a suspected or confirmed case, the District will follow the protocol below:

- Positive or suspected cases will be confirmed with the local Department of Public Health who will assist with developing a recommended next step based on the level of potential exposure.
- Staff and families will be notified if they or a student have been in "close contact" with a confirmed case and will be directed to self isolate and monitor themselves for potential symptoms. This may result in the temporary closure of a portion/or an entire school building or District office.
- We also commit to notifying staff and families who are not close contacts in the specific location (i.e. school, department, etc.) that a case has been confirmed in their work location, and although they were not identified as close contacts, they should continue to monitor for symptoms and continue their work/learning as normal.
- Staff who are exposed to COVID-19 at work have access to specific COVID-19 related leave and their sick bank will not be drawn while using this leave.



Partners and Volunteers

In general, external partners and volunteers will continue to be limited in buildings to reduce the number of individuals in buildings, offices and classrooms. Only those visitors, volunteers, and partners deemed necessary for student support will be allowed to regularly engage in District activities, and they must adhere to the same protocols as other adults, including daily symptom checks, negative COVID-19 testing, and wearing of face coverings.

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Ongoing Monitoring and Feedback

To ensure the District's reopening and reentry plan continues to adhere to our guiding principles and that we are doing our best to meet the needs of our community, the District will engage in regular monitoring of the plan and collect feedback through a District leadership team based on the methods and topics below.

W	nat do we want to know?	How will we know?
1.	Do our students, families and staff feel safe? Is our community adhering to recommended public health measures?	 Regular site walk-throughs Student surveys Staff surveys Family surveys Focus groups
2.	Are our students making enough academic progress?	Interim assessment dataStudent classroom grades
3.	Are our students receiving enough social and emotional interaction and support?	 Student surveys Staff surveys Focus groups Observations
4.	How are our employees adjusting to new ways of work and what support do they need?	Staff surveysObservationsFocus groups
5.	Are we allocating our resources to ensure long-term sustainability?	 Budget reviews Staffing data Stakeholder surveys



Appendix A

Below are tables of items that are "required" or "strongly recommended" by the MI Safe School Roadmap and not already explicitly addressed in the District's reopening plan, FAQ, or in existing District procedures and protocols. In general, any items "required" in the state's phase 4 reopening that are also "strongly recommended" in phase 5 will be addressed in the same manner in both phases. For example, if student athletes are required to use individual water bottles clearly marked for their personal use in phase 4 as a "required" element, the practice will continue in phase 5 as well, even if it is only a "strongly recommended" element in phase 5.

The two separate charts below (one for "required" elements and one for "strongly recommended" elements include notes about how the element is being addressed or how parts of the element may not be addressed due to limited District resources, capacity, etc.).

Category	Subcategory	Element	Priority	Notes
Safety Protocols	Athletics	Each participant must use a clearly marked water bottle for individual use. There should be no sharing of this equipment.	Required	Guidance provided to Athletics Directors during training June 2020
Safety Protocols	Athletics	Handshakes, fist bumps, and other unnecessary contact must not occur.	Required	Guidance provided to Athletics Directors during training June 2020
Safety Protocols	Athletics	Indoor weight rooms and physical conditioning activities that require shared equipment are suspended. Outdoor physical conditioning activities are allowed while maintaining social distancing.	Required	Guidance provided to Athletics Directors during training June 2020
Safety Protocols	Athletics	All equipment must be disinfected before and after use.	Required	Guidance provided to Athletics Directors during training June 2020
Safety Protocols	Athletics	Large scale indoor spectator events are suspended. Large scale outdoor spectator or stadium events are limited to 100 people, and people not part of the same household must maintain six feet of distance from one another.	Required	Will develop guidance prior to scheduling of events and adjust capacity as needed based on the Roadmap phase
Safety Protocols	Athletics	Spectators are allowed provided that facial coverings are used by observers and six feet of social distancing can be maintained at all times. Attention must be given to entry and exit points to prevent crowding.	Required	Will develop guidance prior to scheduling of events
Safety Protocols	Athletics	Comply with all guidance published by Michigan High School Athletic Association (MHSAA) and the National Federation of State High School Associations (NFHS).	Required	Guidance provided to Athletics Directors during training June 2020
Safety Protocols	Athletics	Students, teachers, and staff must use proper hand hygiene techniques before and after every practice, event, or other gathering.	Required	Guidance provided to Athletics Directors during training June 2020

Required Elements



		Every participant should confirm that they are healthy and without any symptoms prior to any event.		
Safety Protocols	Athletics	Inter-school competitions may be held provided that facial coverings are worn if school transportation is provided. Buses must be cleaned and disinfected before and after every use, as detailed in the subsequent "Busing and Student Transportation" section.	Required	Will develop guidance prior to scheduling of events
Safety Protocols	Busing and Student Transportation	Clean, sanitize, and disinfect equipment including items such as car seats, wheelchairs, walkers, and adaptive equipment being transported to schools daily.	Required	Transportation companies will not clean or sanitize personal or school equipment. At best, we can request the cleaning of equipment by bus attendants, but this may require bargaining with the union.
Safety Protocols	Busing and Student Transportation	Clean and disinfect frequently touched surfaces in the vehicle (e.g., surfaces in the driver's cockpit, hard seats, arm rests, door handles, seat belt buckles, light and air controls, doors and windows, and grab handles) prior to morning routes and prior to afternoon routes.	Required	District transportation providers will clean and disinfect frequently touched surfaces at minimum twice per day, prior to beginning routes.
Safety Protocols	Busing and Student Transportation	Clean and disinfect transportation vehicles before and after every transit route. Children must not be present when a vehicle is being cleaned.	Required	District transportation providers will clean and disinfect frequently touched surfaces at minimum twice per day, prior to beginning routes.
Safety Protocols	Busing and Student Transportation	Create a plan for getting students home safely if they are not allowed to board the vehicle.	Required	Every precaution will be taken to transport students to school in a manner that supports the safety and health of the drivers and other students. If a student is visibly ill, the driver will contact dispatch for further directions including contacting the parent or transporting the child to school using social distancing guidelines for quarantine.
Safety Protocols	Busing and Student Transportation	Require the use of hand sanitizer before entering the bus. Hand sanitizer must be supplied on the bus.	Required	Hand sanitizer will be provided on each yellow bus and District van.
Safety Protocols	Busing and Student Transportation	If a student becomes sick during the day, they must not use group transportation to return home and must follow protocols outlined above. If a driver becomes sick during the day, they must follow protocols for sick staff outlined above and must not return to drive students.	Required	In the event of a reported illness during the school day, parents will be notified to pick up children from school. Should parent transportation be unavailable, the Office of Student Transportation will work on an individual basis with each family to provide a safe route home.
Safety Protocols	Busing and Student Transportation	Weather permitting, consider keeping windows open while the vehicle is in motion to help reduce spread of the virus by increasing air circulation, if appropriate and safe	Required	To the fullest extent possible, windows will be opened to provide proper ventilation.



Safety	Busing and	Weather permitting, keep doors	Required	To the fullest extent possible, windows will be
Protocols	Student Transportation	and windows open when cleaning the vehicle and between trips to let the vehicles thoroughly air out.	·	opened to provide proper ventilation.
Safety Protocols	Cleaning	Playground structures must continue to undergo normal routine cleaning but using an EPA- approved disinfectant is unnecessary.	Required	All District playgrounds will be kept in working order per the State's playground requirements and regular cleaning shall continue.
Safety Protocols	Cleaning	Ensure safe and correct use and storage of cleaning and disinfection products, including storing products securely away from children, and with adequate ventilation when staff use products.	Required	All cleaning and disinfection products will be stored in locked janitorial closets in accordance with existing guidance.
Safety Protocols	Cleaning	Frequently touched surfaces including light switches, doors, benches, bathrooms, must undergo cleaning at least every four hours with either an EPA- approved disinfectant or diluted bleach solution.	Required	Addressed separately through Communicable Diseases Disinfection Guidelines
Safety Protocols	Cleaning	Libraries, computer labs, arts, and other hands- on classrooms must undergo cleaning after every class period with either an EPA- approved disinfectant or diluted bleach solution.	Required	Addressed separately through Communicable Diseases Disinfection Guidelines
Safety Protocols	Cleaning	Staff must wear gloves, surgical mask, and face shield when performing all cleaning activities	Required	Addressed separately through COVID-19 Cleaning Procedures for cleaning staff
Safety Protocols	Cleaning	Student desks must be wiped down with either an EPA-approved disinfectant or diluted bleach solution after every class period.	Required	This will be done at the end of each class period by students before they leave their desks if others will use them once they leave the classroom.
Safety Protocols	Food Service, Gathering and Extra Curriculars	Prohibit indoor assemblies that bring together students from more than one classroom	Required	Assembles will not be used.

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STRONGLY RECOMMENDED ELEMENTS

Category	Subcategory	Element	Priority	Combined Notes
Operations	Budget, Food Service, Enrollment and Staffing	Create master teaching schedules, student and faculty arrival/dismissal schedules, bus schedules, lunch schedules for staff and students, and bell schedules with safety protocols in mind.	Strongly Recommended	Master schedule creation is in progress but requires additional detail from MDE on pupil accounting rules for online instruction.
Operations	Budget, Food Service, Enrollment and Staffing	Support schools in assessing student arrival protocols. This should include how students arrive at and depart from school (e.g., school bus, dropped off via car, drive themselves, walk, public transportation).	Strongly Recommended	Schools are assessing arrival on a site- by-site basis.
Operations	Budget, Food Service, Enrollment and Staffing	Coordinate services with related service providers, in the school and community, to identify and address new student and adult needs.	Strongly Recommended	The Office of Partnerships will develop a method to collect feedback, and work to coordinate with external providers/partners. The District has already been working with United Way to create a partnership asset interactive map to match resources specific to neighborhoods/schools.
Operations	Budget, Food Service, Enrollment and Staffing	Engage school leaders in a budgeting exercise to help plan for changing enrollment patterns, new staffing needs, and resource constraints or additional dollars.	Strongly Recommended	The District is engaging principals to create revised student schedules to meet required COVID-19 accommodations. Schools will be permitted to adjust budgets to address additional requirements as necessary through the established add-on process.
Operations	Budget, Food Service, Enrollment and Staffing	Communicate any student enrollment or attendance policy changes with school staff and families.	Strongly Recommended	As schedules are finalized, parents and families will receive communications regarding enrollment or attendance requirements.
Operations	Budget, Food Service, Enrollment and Staffing	 Support schools in conducting staff and student outreach to understand who is coming back. For staff, this should include a breakdown of the staff – administrators, educators, support staff, full-time nurses, part-time nurses, school counselors, etc. Develop a staffing plan to account for teachers and staff who are not returning or are at risk (i.e., those who are 65 years or have an underlying medical condition and decide not to return). For students, this should include those with preexisting conditions who may need a remote learning environment. 	Strongly Recommended	Schools are conducting site-specific outreach to determine which students plan to return in person and online and to account for any staff who may separate as a result of not returning in the fall.
Operations	Budget, Food Service, Enrollment and Staffing	Work with relevant local bargaining units to assess how job responsibilities may shift in light of COVID-19 and how new or additional responsibilities will be accounted for.	Strongly Recommended	The Labor Relations team will work with unions if/when current job responsibilities need to change due to COVID-19 safety strategies.
Operations	Budget, Food Service,	Where possible, and in partnership with local bargaining units, identify and modify	Strongly Recommended	The District is willing to consider options through negotiations with unions.





	Enrollment and Staffing	staff positions, that would enable high- risk staff to provide remote services.		
Operations	Budget, Food Service, Enrollment and Staffing	Build and send back to school communications to all relevant stakeholders (i.e., families, school staff) and include updates across all policies and procedures.	Strongly Recommended	Updates on back-to-school information will be provided through regular channels including school and District websites, robo-alerts, emails, etc.
Operations	Budget, Food Service, Enrollment and Staffing	Consult legal counsel to preemptively address liability questions, related concerns, or vendor issues relative to COVID-19 and share with school leaders.	Strongly Recommended	The Office of General Counsel is regularly consulted regarding issues related to the District's reopening plan.
Operations	Budget, Food Service, Enrollment and Staffing	Inventory how many substitute teachers are available.	Strongly Recommended	The District annually assesses its needs for substitutes and plans accordingly for additional substitutes.
Operations	Budget, Food Service, Enrollment and Staffing	Verify that student and staff handbooks and planners are printed and ready for distribution and/or are available digitally. Create a master list of any changes to distribute at the first staff meeting.	Strongly Recommended	Staff handbooks are available digitally. Student handbooks are not distributed.
Operations	Budget, Food Service, Enrollment and Staffing	Work with school leaders to orient new school staff to any operational changes.	Strongly Recommended	Prior to students returning, school leaders will orient staff to any operational changes in buildings.
Operations	Busing and Student Transportation	Encourage close collaboration between transportation and IEP teams to monitor changes to students' IEPs and implement accordingly.	Strongly Recommended	The Transportation Department and ESE department work closely to assess IEP needs and plan accordingly.
Operations	Busing and Student Transportation	(When closure) Utilize buses to provide food service and delivery of instructional materials where possible	Strongly Recommended	The District will have bus routes prepared to provide food delivery to medical fragile students in the event of a closure of schools. In addition, transportation vendors will be leveraged to deliver instructional material to students as needed.
Operations	Busing and Student Transportation	Finalize bus procedures for bus drivers and students that are informed by public health protocols.	Strongly Recommended	The District will provide training to all transportation personnel detailing the protocols as it relates to PPE, cleaning, disinfecting, social distancing and other transportation related safety matters.
Operations	Busing and Student Transportation	Finalize bus procedures for bus drivers and students that are informed by public health protocols.	Strongly Recommended	The District will provide training to all transportation personnel detailing the protocols as it relates to PPE, cleaning, disinfecting, social distancing and other transportation related safety matters.
Operations	Busing and Student Transportation	Inventory bus drivers to understand the extent of high-risk populations.	Strongly Recommended	The District will work closely with all transportation vendors and track active contracted employees and demographic data by work location and services being provided.
Operations	Busing and Student Transportation	Inventory bus drivers to understand the extent of high-risk populations.	Strongly Recommended	The District will work closely with all transportation vendors and track active contracted employees and demographic data by work location and services being provided.

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Safety	Busing and	If a driver becomes sick during the day,	Strongly	Transportation drivers will complete self-
Protocols	Student Transportation	they should follow protocols for sick staff outlined above and should not return to drive students.	Recommended	screening checklists. In the event of illness, substitute drivers will be used to transport students.
Operations	Busing and Student Transportation	Encourage close collaboration between transportation and IEP teams to monitor changes to students' IEPs and implement accordingly.	Strongly Recommended	The Transportation department and the ESE department collaborate regularly to assess the needs of students with IEPs and adjusts services as needed.
Operations	Busing and Student Transportation	Inventory buses, contractors, including any vehicles used for transporting students to/from school or to other school events, and students riding buses. Address questions, such as: - How many buses are or could be made available in the district? - How much variation is there in the size and maximum capacity of buses in the district? - How have the buses been currently or historically used (i.e., transportation to/ from school, transportation for multiple schools, athletic events, food service delivery)? - How many drivers will be returning? How many are in the training pipeline? What is the plan to address any shortage of drivers?	Strongly Recommended	The District will work closely with all transportation vendors and maintains information on available transportation options, available drivers, and options for other routes.
Safety Protocols	Cleaning	Libraries, computer labs, arts, and other hands- on classrooms should undergo cleaning after every class period with either an EPA-approved disinfectant or diluted bleach solution. Efforts must be made to minimize sharing of materials between students, as able.	Strongly Recommended	Addressed separately through Communicable Diseases Disinfection Guidelines
Instruction	Communication & Family Supports	Provide resources that demonstrate schools value parents as partners in their child's education. Offer family supports that provide families with: - Training about how to access and use the school's chosen digital systems and tools; - Supports and resources for families to use at home, such as grade-specific activities and strategies for teaching and helping their child; - Opportunities to build their digital literacy; and - Strategies to support their child's learning at home.	Strongly Recommended	The District will develop videos to support students and parents through this process. The District will also use the Parent Academy as a vehicle to promote the use of the online learning tools.
Operations	Facilities	 Audit all school buildings with a focus on: How many classrooms are available; The size of each classroom; Additional spaces that are available (e.g., gym, lunchroom, auditorium); and The ventilation in each classroom 	Strongly Recommended	Audits of school buildings have already been completed
Operations	Facilities	Audit school security protocols to decide if any process changes need to be implemented.	Strongly Recommended	Audits of security protocols will be conducted in conjunction with the



				possibility of opening additional entrances and exits.
Safety Protocols	Food Service, Gathering and Extra Curriculars	If possible, school-supplied meals should be delivered to classrooms with disposable utensils.	Strongly Recommended	As per the District's regular practice, disposal utensils will be used to serve food. Students will report to the lunchroom to collect prepackaged meals for classroom consumption.
Safety Protocols	Food Service, Gathering and Extra Curriculars	Students, teachers, and cafeteria staff wash hands before and after every meal.	Strongly Recommended	In accordance with Serv Safe certification standards, all school nutrition staff will continue to wash their hands during food service activities. Staff and students will also be encouraged to wash hands using soap and water prior to eating. Hand sanitizer will also be made available to promote this practice.
Safety Protocols	Food Service, Gathering and Extra Curriculars	Classrooms or outdoor areas should be used for students to eat meals at school, if distancing guidelines cannot be met	Strongly Recommended	Kindergarten through eighth grade students will eat in classrooms. Lunch schedules will be modified to support social distancing in high school cafeterias in addition to classroom lunch options. This is an area that will be discussed with unions.
Safety Protocols	Food Service, Gathering and Extra Curriculars	If cafeterias must be used, mealtimes should be staggered to create seating arrangements with six feet of distance between students. Serving and cafeteria staff should use barrier protection including gloves, face shields, and surgical masks. Students, teachers, and food service staff should wash hands before and after every meal.	Strongly Recommended	Per Serv Safe guidelines, OSN staff regularly replace gloves during food service operations and will continue to do so. The District will utilize signage and floor marking to enforce social distancing and high school will employ use of staggered lunch times to maximize spacing between students and to remind students of handwashing routines.
Instruction	Governance	Create a district Return to Instruction and Learning working group, potentially led by the Director of Curriculum, Chief Academic Officer or the equivalent, and composed of a broad group of stakeholders on the district and school level, to: - Gather feedback from families, teachers, students, and school leaders about their experiences with remote learning through online surveys and/or online focus groups or conversations. - Revise the district's remote learning plan to incorporate feedback and input from stakeholders to improve its effectiveness. - Share the district's remote learning plan with all involved stakeholders in case of a return to remote learning.	Strongly Recommended	The District was aware of teacher, student, and parent feedback during and after online learning. The District has since invested in a more sophisticated learning system platform to organize the curriculum and assignments. Each student will also have a tablet and internet access. However, the District will make this feedback process more explicit over the summer to gain additional insight into the online learning process for next year.
Safety Protocols	Hygiene	Students and teachers must have scheduled handwashing with soap and water every 2-3 hours.	Strongly Recommended	Students and teachers will have access to hand sanitizer and restrooms for frequent hand washing.
Safety Protocols	Hygiene	Students should wash their hands or use hand sanitizer after changing any classroom; teachers in the classroom	Strongly Recommended	Restrooms will be stocked with soap and signage will be placed throughout District facilities to remind students and staff of



		should wash their hands or use sanitizer every time a new group of students enters their room.		proper handwashing as recommended by the CDC. Sanitizer will be available in each classroom when students change classes.
Safety Protocols	Hygiene	Educate staff and students on how to cough and sneeze into their elbows, or to cover with a tissue. Used tissues should be thrown in the trash and hands washed immediately using proper hand hygiene techniques	Strongly Recommended	Signage/posters and videos/trainings will be provided to remind students and staff on healthy habits.
Safety Protocols	Hygiene	Teach and reinforce handwashing with soap and water for at least 20 seconds and/or the safe	Strongly Recommended	Signage/posters and videos/trainings will be provided to remind students and staff on healthy habits.
Safety Protocols	Hygiene	Keep students' personal items separate and in individually labeled cubbies, containers, or lockers.	Strongly Recommended	This will be communicated to students and families. Students will be expected to keep their belongings with them unless they have a personal locker or cubby.
Instruction	Instruction	Activate hybrid learning programs at scale to deliver standards-aligned curricula and high-quality instructional materials. Integrate synchronous and asynchronous learning and best practices that promote student engagement, consistency, and differentiation. Consult MDE for high- quality digital resources	Strongly Recommended	The District plans to engage in hybrid learning and awaits clear guidance from MDE on guidelines for pupil accounting for such programs at scale.
Instruction	Instruction	Conduct a review of each students' IEP in partnership with teachers and parents to reflect each student's evolving needs based on time away from associated services including OT, PT, and Speech while school buildings were closed.	Strongly Recommended	Annual IEP reviews are in progress and will be assessed with special attention paid to services not administered during the prior school closure periods.
Instruction	Instruction	Conduct checkpoints with school leaders around curriculum pacing and ongoing monitoring of student progress, specifically homing in on the growth of students who need acceleration.	Strongly Recommended	Existing checkpoints exist between school leaders and Curriculum and Instruction to monitor curriculum pacing and provide suggested monitoring foci throughout the year.
Instruction	Instruction	Develop a continuation of services plan for students needing either occupational, physical, and/or speech and language therapy, including evaluations by school psychologists and social workers	Strongly Recommended	The District will develop this plan and communicate it to parents.
Instruction	Instruction	Ensure that every student: - Has access to standards-aligned, grade- level instruction, including strategies to accelerate student learning; - Is assessed to determine student readiness to engage in grade-level content; and - Is offered scaffolds and supports to meet their diverse academic and social- emotional needs.	Strongly Recommended	The District's academic strategy relies on standards-aligned, high-quality materials and accompanying assessments that allow teachers and school leaders to readily assess student needs and progress, as well as provide appropriate scaffolds and supports.
Instruction	Instruction	If hybrid, activate plans to monitor and assess the following: Connectivity and Access: Ensure that all students and families have adequate connectivity and the devices necessary to successfully engage in and	Strongly Recommended	Ongoing auditing of student and family connectivity is part of our Connected Futures Initiative. Systems will be used to monitor student engagement and track attendance once

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		complete schoolwork. Attendance: Develop systems to monitor and track students' online attendance on a daily basis. Student Work: Teachers will assess the quality of student work and provide feedback to students and families. Students will self-assess the quality of work, reflect on teacher feedback, and learning progress.		additional guidance is issued from MDE as to how attendance should be monitored in hybrid environments at scale. The District will develop the means to provide feedback on teacher quality through the experience of students.
Instruction	Instruction	Inventory all intervention programs and services available to students on the district and school level and identify any gaps.	Strongly Recommended	The District regularly reviews intervention programs and services and adjusts as necessary.
Instruction	Instruction	 Make expectations clear to school leaders and teachers around hybrid or remote instruction that include: Best practices for blended or remote learning; Grade-level proficiencies; Modes of student assessment and feedback Differentiated support for students; The inclusion of social-emotional learning; and Guidance around daily instructional time and workload per different grade bands to ensure consistency for students 	Strongly Recommended	Requires updated guidance on remote learning from MDE for pupil accounting
Instruction	Instruction	Procure any additional standards-aligned tools or materials to support differentiation, intervention, and remote learning, based on students' needs	Strongly Recommended	The District recently underwent successful adoptions and procurement of standards-aligned, best-in-class instructional materials that include resources for differentiation and support. These resources will be used as a foundation for any remote learning activities.
Instruction	Instruction	 Revise students' IEPs, IFSPs, and 504 plans in coordination with general and special education teachers to reflect the child's evolving needs based on assessment data and parent feedback, and design accommodations and match services accordingly. Commence intervention and support services. Plans must include all programs and learning environments, especially special education, birth to five services, and CTE. Establish structures for general and special education teachers to collaborate on delivery methods for assessments and instruction as outlined in IEPs. Consider students' needs around accessibility and provide assistive technologies, where possible. 	Strongly Recommended	IEP, IFSP, and 504 plan reviews are in progress and will be assessed with special attention paid to services not administered during the prior school closure periods.



Instruction	Instruction	Secure supports for students who are transitioning to postsecondary.	Strongly Recommended	The District provided every senior a device and internet access through its Connected Futures initiative.
Instruction	Instruction	Set an instructional vision that ensures that: - Every student will start the year with access to grade-level instruction and high quality, standards-aligned instructional materials in every subject. - Every student will be assessed on their understanding of prerequisite skills and grade-level proficiencies using formative assessments, screeners, or diagnostics. - Every students' academic and social- emotional needs will be addressed with the integration of Social and Emotional Learning (SEL) and strengthening connections with students	Strongly Recommended	The District has an established Vision of Excellent Instruction that drives academic planning and student support decisions.
Instruction	Instruction	Support schools to communicate regularly with families in their home language about their child's progress and the targeted plans for students in need of additional support.	Strongly Recommended	The District relies on translation services to send critical communication home to students and families.
Safety Protocols	Medically Vulnerable Students and Staff	Systematically review all current plans (e.g. Individual Healthcare Plans, Individualized Education Programs, Individualized Family Service Plans, or 504 plans) for accommodating students with special healthcare needs and update their care plans as needed to decrease their risk for exposure to COVID-19.	Strongly Recommended	Reviews of plans and accommodations are in progress and ongoing.
Safety Protocols	Medically Vulnerable Students and Staff	Create a process for students/families and staff to self-identify as high risk for severe illness due to COVID-19 and have a plan in place to address requests for alternative learning arrangements or work reassignments.	Strongly Recommended	The District plans to empower parents to decide if they would like their student to have face to face or online learning instruction. Each student will be engaged to determine if special needs must be addressed due to COVID-19 related home challenges.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Encourage the identification of a point person or establish an access navigator to centralize mental health referrals, communications to families/ students, and public-facing wellness materials.	Strongly Recommended	The District will explore ways to centralize mental health referrals, communications to families and public- facing wellness materials to the best extent possible. Cares Act funding will expand the use of contracted social workers and nurses. A person at each school will lead this effort and commitment.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Establish a comprehensive crisis management plan that leverages available internal and external/ community-based resources, which can be activated efficiently as needed (e.g., loss of student, loss of a school staff member).	Strongly Recommended	An existing crisis management plan exists and is maintained by the Office of Schools and Risk Management.
Mental & Social-	Mental & Social-	Provide resources for staff self-care, including resiliency strategies.	Strongly Recommended	Training will be offered to staff in this area.

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Emotional Wellbeing	Emotional Wellbeing			
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Activate communication channels for school stakeholders to address mental health concerns resulting from COVID- 19 (for example, a telephone hotline or a designated email).	Strongly Recommended	During the school Closures, a Mental Health Support Line was added as a service for students and families. This support is staffed by school social workers, trained in addressing trauma, grief, and resource determination. students
				In addition, information will be shared with stakeholders to access local and national mental health resources (including the Detroit Wayne Mental Health Authority).
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Designate a mental health liaison (school-based) who will work across the school, local public health agencies, and community partners.	Strongly Recommended	The District will identify a school level employee to coordinate mental health analysis and outreach for students.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Compile and regularly update comprehensive lists of wellness resources available to both staff and students that can be provided in conjunction with screening activities, and that references school and community wellness resources.	Strongly Recommended	Information about wellness and resources for students and staff will be placed on school and District websites and promoted through District social media and robo-alerts.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Encourage schools to implement a mental health screening for all students by a trained professional, if possible. Any screening should be compliant with HIPAA and FERPA policies. Screening instructions (offered verbally to younger students) should provide age-appropriate and transparent disclosure of protocols in place to protect confidentiality while adhering to mandated reporting guidelines.	Strongly Recommended	The District will develop a system to use all personnel available to engage students on mental health status and then provide as many resources as possible to support students' needs.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Establish and communicate to all staff guidelines for identification and rapid referral of at-risk students to appropriate building-level support teams.	Strongly Recommended	School-based teams will receive guidance on how staff can work with School Social Workers and other support staff to share referral information as necessary.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Communicate with parents and guardians, via a variety of channels, return to school transition information including: - Destigmatization of COVID-19; - Understanding normal behavioral response to crises; - General best practices of talking through trauma with children; and - Positive self-care strategies that promote health and wellness.	Strongly Recommended	Sessions on self-care and caring for others in a crisis are already scheduled in coordination with the UofM TRAILS team. The District also plans to coordinate with School-Based Health Centers to provide information and support.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Establish ongoing reporting protocols for school staff to evaluate physical and mental health status	Strongly Recommended	The District will explore the possibility of collecting snapshot data (i.e. # of students absent due to COVID, # of students screened for mental illness, # of referrals for mental illness, specific items

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				related to staff, etc.) that can be reviewed periodically.
Mental & Social- Emotional Wellbeing	Mental & Social- Emotional Wellbeing	Provide all staff with timely, responsive, and ongoing training/professional development as well as needed tools, resources, and implementation support, focused on a variety of topics, including: social-emotional learning, trauma- informed best practices, identification of students at risk and proper local referral protocols, and self-care to promote holistic wellness and resilience and to prevent burnout and vicarious trauma.	Strongly Recommended	Sessions on self-care and caring for others in a crisis are already scheduled in coordination with the U of M TRAILS team. The District also plans to coordinate with School-Based Health Centers to provide information and support.
Instruction	Professional Learning	Create a plan for professional learning and training, with goals to: - Offer restorative supports for teachers and learning around equity and implicit bias, social-emotional learning, and culturally responsive education; - Train school leaders and teachers thoroughly in the chosen digital systems and tools and their use; and - Build school leaders' and teachers' capacity to design and develop blended and remote learning experiences that are equitable and engaging.	Strongly Recommended	The District has developed an equity team and has facilitated training to address these requirements. More emphasis will be placed on online learning bias.
Instruction	Professional Learning	Provide adequate time for schools and educators to engage in: - Intentional curriculum planning and documentation to ensure stability of instruction, whether school buildings are open or closed; - Identify students who did not engage in remote learning and develop a plan to provide additional supports, if needed. Share data and concerns about each student's growth and needs with students' assigned teacher(s) for the 2020-2021 school year; - Identify students who potentially need additional support; and - Share knowledge and ideas around the use and effectiveness of digital tools and resources that support remote learning.	Strongly Recommended	The District calendar allows for school- based planning prior to the return of students in September.
Safety Protocols	Spacing and Movement	As feasible, arrange all desks facing the same direction toward the front of the classroom.	Strongly Recommended	In addition to the reduced number of occupants, classrooms will be arranged in a manner that promotes social distancing to the fullest extent possible.
Operations	Technology	Assign technology process leaders to key efforts and publish their contact information on the district intranet and/or internet.	Strongly Recommended	All technology leaders are accessible via the District's internal Hub
Operations	Technology	Where practical given demands on parents or guardians, consider identifying family technology liaisons to support communication regarding the use of technology. (For example, the existing	Strongly Recommended	Human IT is available as a support for families at home with general technology needs

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		parent organization may be able to fulfill this role).		
Operations	Technology	Develop on-site triage of staff and student devices to minimize the time that staff may be without a device.	Strongly Recommended	Processes for triaging devices will be developed.
Operations	Technology	(When Closure) Deploy digital learning devices and move to online learning.	Strongly Recommended	The District is prepared to issue additional devices, if needed, beyond the Connected Futures devices.
Operations	Technology	 Develop district-wide procedures for return and inventory of district owned devices as part of a return to school technology plan. The procedures should include: Safely bagging devices collected at schools; Sanitizing the devices prior to a repair or replacement evaluation; Ordering accessories that may be needed over the summer; and Conducting prepared maintenance routines to remove malware and fix standard issues including, screen, keyboard, or battery replacement. 	Strongly Recommended	The District is prepared to issue additional devices, if needed, beyond the Connected Futures devices while meeting the cleaning standards described here.
Operations	Technology	Identify an asset tracking tool.	Strongly Recommended	The District will have an asset tracking tool if devices need to be provided beyond Connected Futures devices.
Operations	Technology	Identify a vendor to assist with processing, returning, and maintaining devices, if needed.	Strongly Recommended	The District can facilitate this process.
Operations	Technology	 (When Closure) Communicate consistent procedures for return and inventory of school owned devices as part of a return to school technology plan. The procedures should include: Safely bagging devices collected at schools; Transporting them to a central location; Sanitizing the devices prior to a repair or replacement evaluation; and Conducting prepared maintenance routines to remove malware and fix standard issues including screen, keyboard, or battery replacement. 	Strongly Recommended	The District is prepared to issue additional devices, if needed, beyond the Connected Futures devices while meeting the cleaning standards described here.
Operations	Technology	Designate a single point of contact in each school to plan and communicate with district technology teams.	Strongly Recommended	The District has identified "Microsoft Teams Champions" at school sites and will explore the expansion of these roles to allow for two-way communication between school and district technology teams.
Operations	Technology	Survey families to collect information about the numbers, types, and condition of devices used in their homes to support remote learning.	Strongly Recommended	This information is collected via the Connected Futures deployment process.
Operations	Technology	Compile technology-facing lessons learned for inclusion in the district's updated remote learning plan.	Strongly Recommended	The IT team continues to gather lessons learned and they will be included as the District develops remote learning plans.

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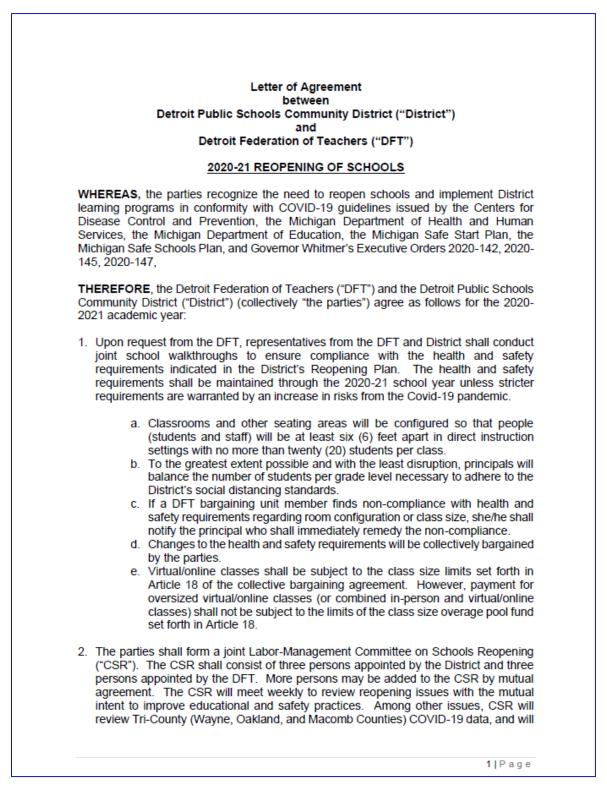


Operations	Technology	Identify a device and/or general technology support lead for each school. Consider elevating that position to a more formal role and providing additional support potentially with parent volunteers.	Strongly Recommended	The District will use a school-based administrator at each school for this purpose as we develop our inventory plan.
Operations	Technology	Identify chronic technology issues that arose during the school closure period and use them to begin the development of a long-term technology maintenance plan.	Strongly Recommended	The District completed this informal analysis after online learning. This led to the purchase of curriculum materials that could be used online and an online platform system. The District has already developed a long-term technology plan.
Operations	Technology	Organize and centralize online resources that were created, published, or distributed by teachers and others during the closure period.	Strongly Recommended	The District will use a combination of the existing Curriculum and Instruction internal Hub site, as well as the new Learning Management System to house and share materials that are high-quality and standards aligned.
Safety Protocols	Testing Protocol	Staff who develop a fever or become ill with COVID-19 symptoms at school should wear a mask and be transported for off-site testing.	Strongly Recommended	All staff will wear a mask. If ill, then a staff member will be asked to go home. If a staff member needs support, then family will be contacted. Employee will be asked to test if symptoms continue.



Appendix B

Below is a copy of the signed Letter of Agreement (LOA) between DPSCD and DFT for the reopening of schools.



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	work with health officials, community groups, and other stakeholders to determine data that needs to be reviewed and considered, as well as the framework for data interpretation. When appropriate CSR will make recommendations to improve educational and safety practices to the District's Board of Education. The establishment and work of the CSR does not replace the obligation of both parties to negotiate in good faith concerning issues subject to collective bargaining.
3.	Beyond required "return to work" COVID-19 testing, the District will provide COVID- 19 testing to employees and students on a voluntary (non-required) and ongoing basis. Student testing will require parental consent. This testing shall be free of cost to students and staff. The District will promote and encourage student testing through educational activities and publicity.
4.	The District will also begin to explore and proactively communicate the rationale and purpose of a Districtwide random COVID-19 testing program throughout the school year. The District shall also work with the DFT, City and County health departments to develop and implement, no later than the beginning of the 2 nd quarter of 2020-21, a research-based COVID-19 testing program with the aim of limiting COVID-19 outbreaks in schools/worksites throughout the school year. This testing shall be voluntary and shall also be free of cost to students and staff.
5.	All DFT bargaining unit members will be allowed to choose their preference to perform their job duties either face-to-face or online/ remotely. This selection shall remain in effect for the first nine (9) weeks of the first semester – that is, through November 11, 2020. If changes are needed after those first nine (9) weeks, the parties will collectively bargain in good faith over the issue of choice thereafter.
6.	Training shall be provided for all DFT bargaining unit members.
	a. DFT bargaining unit members who elect face-to-face job performance shall receive mandatory specialized training on the best approaches and safety precautions for the safe delivery of high-quality instruction to students in the COVID-19 work environment. The training may be enhanced by personal experiences shared by unit members employed in the 2020 Summer School Program.
	b. DFT bargaining unit members who elect virtual/online job performance shall receive mandatory specialized training on the best approaches to deliver high-quality instruction to students.
7.	DFT bargaining unit members who elect face-to-face job performance shall be provided PPE (protective gowns, face masks, face shields, shoe covers, and gloves) pursuant to CDC and OSHA guidelines and upon request, as circumstances require.
8.	DFT bargaining unit members who elect to perform their job duties face-to-face for the 2020-21 academic year shall receive a bonus of \$750.00 for each marking period that they complete through June 30, 2021. Payments shall be made through a separate pay advice no later than two weeks after completion of the marking period.
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- All professional development, including but not limited to virtual teaching and health and safety protocols, will be conducted remotely for the 2020-21 school year. One possible exception is that bargaining unit employees who elect face-to-face job performance may be asked to participate in face-to-face professional development so long as all safety protocols, such as social distancing requirements and PPE's, are met.
 Teachers who provide face-to-face instruction and who are transferred to a different school may subsequently request a return to their original school, and the District shall consider and seek to give priority to such request.
 DFT bargaining unit members who experience difficulties related to COVID-19 are encouraged to apply for leave provisions afforded through the Emergency Paid Sick Leave Act, the Emergency Family and Medical Leave Expansion Act, both part of the
 - Families First Coronavirus Response Act, and/or Americans with Disabilities Act.
 12. Any DFT bargaining unit member who performs work in-person and who contracts Covid-19 during the 2020-21 school year will be entitled to paid sick-leave, without any loss of his or her sick bank time, until he or she is medically cleared to return to work either in-person or online/remotely. Medical clearance will consist of a note from

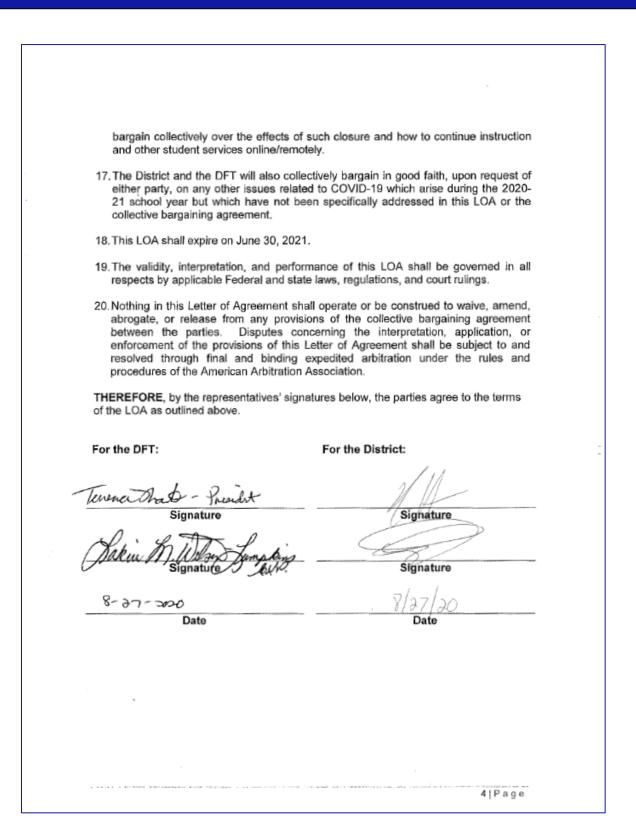
his or her treating physician.

- 13. If a DFT bargaining unit member is sent home from a face-to-face assignment by the District to self-quarantine due to potential COVID-19 exposure and is asymptomatic, the member shall be required to deliver instruction remotely to ensure continuity of student learning.
- 14. DFT bargaining unit members who need to care for school aged child(ren) due to COVID-19 related school/childcare facility closures may bring their child(ren) to their assigned work location and provide supervision and instructional supports for said child(ren) within her/his respective classroom(s).
- 15. Any DFT bargaining unit member who performs their job duties online/virtually shall be allowed upon request to perform their duties within an assigned school on days that the unit member chooses, provided that it does not interfere with school operations, and further provided that she or he adheres to COVID-19 safety requirements and other protocols. In no case shall such a unit member coming into a school be asked or required to perform face-to-face activities.
- 16. The parties will also meet, as needed and in consultation with the CSR, to bargain collectively to resolve issues arising from Covid-19 related safety in schools. The parties may enter into a separate letter of agreement to confirm such resolution, with the mutual intent to improve COVID-19 related safety in schools. In addition, if an increase in Covid-19 cases prompts the closure of the Detroit Public Schools Community District in whole or in part, the parties will meet as soon as possible to

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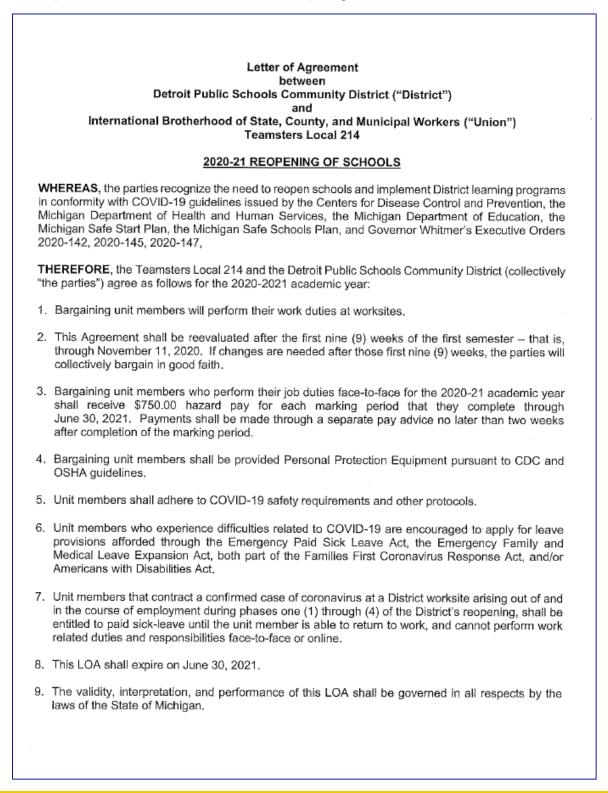


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Appendix C

Below is a copy of the signed Letter of Agreement (LOA) between DPSCD and The International Brotherhood of State, County, and Municipal Workers Teamsters Local 214 for the reopening of schools.





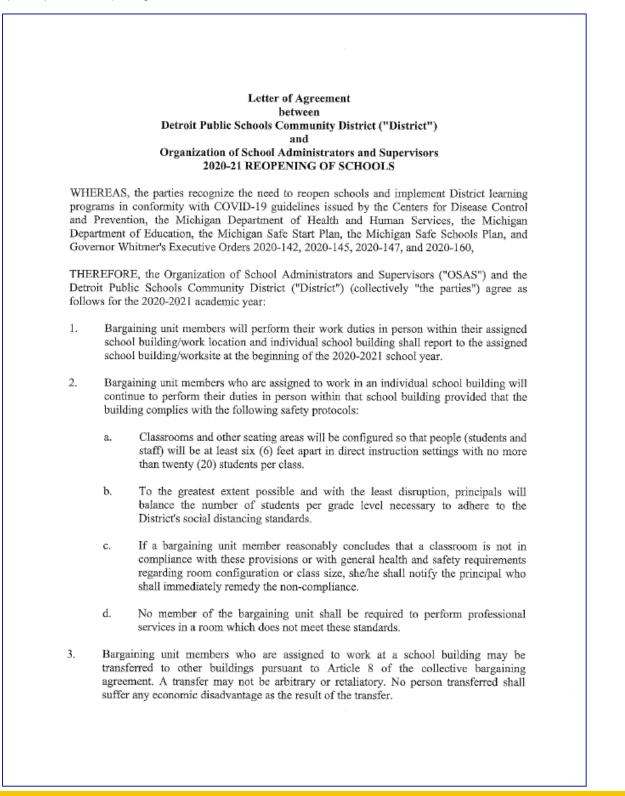
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For the Union:		For the District	7]/	
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Signatu Sep 8, 2020	re	,	Signature	
Date		1	Date	 _
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Approved:	[4	7 9	18/20	
Ni	ikolai P. Vitti, Ed.D, G	eneral Superintend	ent	



Appendix D

Below is a copy of the signed Letter of Agreement (LOA) between DPSCD and the Organization of School Administrators and Supervisors (OSAS) for the reopening of schools.





- 4. To the extent possible, Deans shall work within their customary area of professional responsibility. However, if bargaining unit work is not fully available for Deans and other school-based administrators, alternative work will be offered. The alternative work assigned shall be professional in nature and not inconsistent with the job responsibilities of a Dean.
- School-based unit members will be assigned to learning centers to provide oversight and support, provided the learning center meets the protocols described in paragraph 2 above.
- Deans assigned to learning centers shall work with principals to coordinate times to complete the job duties associated with their status in a Dean job classification.
- The Employer commits to engaging a cadre of substitute employees who will be assigned to staff learning centers.
- Deans hours of work shall be consistent with Article 7 (Hours of Work) of the collective bargaining agreement and working conditions shall be consistent with those outlined in the collective bargaining agreement.
- Non-School based unit members may request the option of telecommuting as outlined in District Policy and Administrative Guidelines. In cases when the request is denied, the Supervisor shall provide a rationale for the denial.
- 10. Only School-Based, DPSCD-PD, and FACE unit members in the following classifications: Principal Accountants, Deans of Culture, Directors, Program Associates I and II, and Program Supervisors, and Supervisor at Turning Point (see attached bonus eligibility list) who perform their job duties face-to-face for the 2020-21 academic year shall receive \$750.00 hazard pay for each marking period that they complete through June 30, 2021. Payments shall be made through a separate pay advice no later than two weeks after completion of the marking period. Eligible unit members who are hired after the execution of this LOA shall be entitled to the bonus payment.
- 11. Bargaining unit members shall be provided Personal Protection Equipment. Each building shall be provided with Personal Protection Equipment to include:
 - a. Disposable face masks
 - b. Disposable latex gloves
 - c. Hand sanitizer
 - d. Goggles
 - Face shields
 - f. Protective gowns, as needed
 - g. Shoe coverings, as needed
- 12. Unit members shall adhere to COVID-19 safety requirements and other protocols.



- 13. Unit members who experience difficulties related to COVID-19 are encouraged to apply for leave provisions afforded through the Emergency Paid Sick Leave Act, the Emergency Family and Medical Leave Expansion Act, both part of the Families First Coronavirus Response Act, and/or Americans with Disabilities Act.
- 14. Unit members that contract a confirmed case of coronavirus at a District worksite arising out of and in the course of employment during phases one (1) through (4) of the District's reopening, shall be entitled to paid sick-leave until the unit member is able to return to work, and cannot perform work related duties and responsibilities face-to-face or online. Medical clearance will consist of a note from his or her treating physician.
- The District and Union shall work collaboratively and schedule a Special Conference to survey and discuss any possible working condition issues at the warehouse.
- 16. Unit members shall adhere to COVID-19 safety requirements and other protocols as may be mutually approved from time to time. A joint labor-management committee shall meet no less frequently than once per pay period to review existing protocols and make necessary changes or adjustments.
- The parties will meet, as needed to resolve issues arising from Covid-19 related safety in the schools or other issues related to this agreement.
- Disputes regarding the application or interpretation of the agreement shall be resolved pursuant to the grievance procedure of the parties' collective bargaining agreement.
- 19. This LOA shall remain in effect for the first nine (9) weeks of the first semester (through November 11, 2020) and shall be re-evaluated every 9 weeks thereafter, wherein if changes are needed, the parties will collectively bargain in good faith.
- 20. This LOA shall expire on June 30, 2021.
- The validity, interpretation, and performance of this LOA shall be governed in all respects by the laws of the State of Michigan.

THEREFORE, by the representatives' signatures below, the parties agree to the terms of the LOA as outlined above.

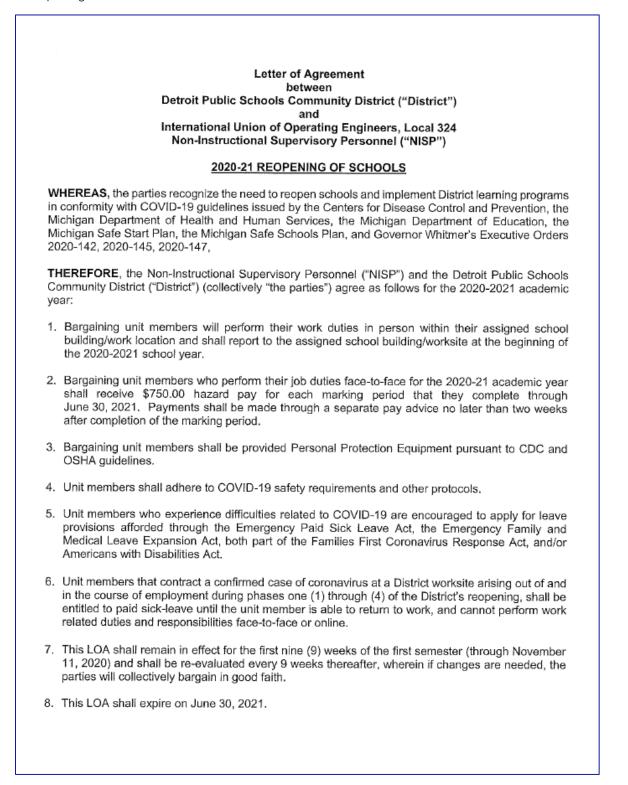


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For the OSAS:	For the District:
Signature	Signature
Sep 8, 2020	9/8/20
Date	/ Date
Juan F. Patiño (Sep 8, 2020 16:11 EDT)	
Signature	Signature
Sep 8, 2020	
Date	Date
Approved Nikolai P. Vitti, Ed.I	D, General Superintendent



Appendix E

Below is a copy of the signed Letter of Agreement (LOA) between DPSCD and Non-Instructional Supervisory Personnel (NISP) for the reopening of schools.





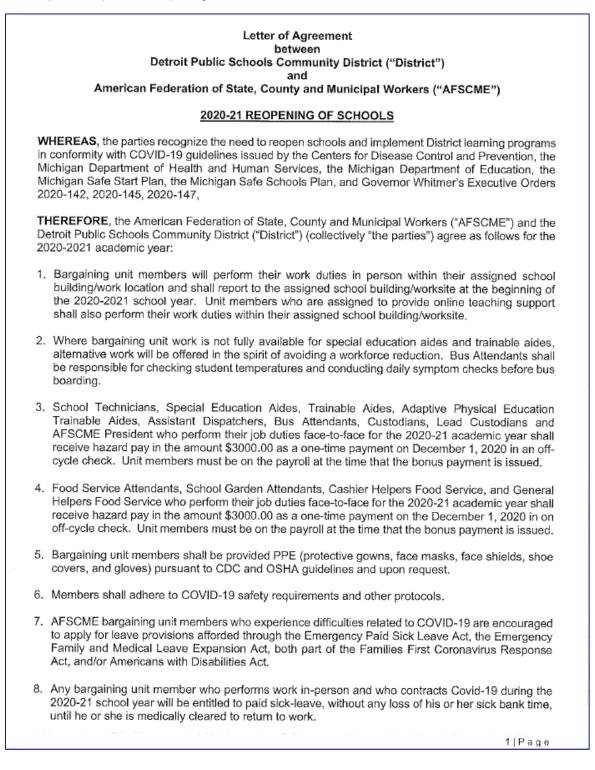
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Approved	: Nikolai P. Vitti, B	d.D, General Supe	7/2/20 vintendent	-
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Appendix F

Below is a copy of the signed Letter of Agreement (LOA) between DPSCD and the American Federation of State, County and Municipal Workers (AFSCME) for the reopening of schools.





	good faith.
10. This LOA shall expire on June 30), 2021.
 The validity, interpretation, and p laws of the State of Michigan. 	performance of this LOA shall be governed in all respects by the
THEREFORE, by the representatives outlined above.	s' signatures below, the parties agree to the terms of the LOA a
For the Union:	For the District
Kath 2 Kenti 12 Mary (Sep 9, 2020 17:33 EDT)	9/8/20
Signature	Signature
Timothy Johnson Step 8, 2020 17:38 EBT	· · · · · · · · · · · · · · · · · · ·
Signature	Signature
Sep 8, 2020 Date	Date Date
but	Date
Approved:	1/2 9/08/20
Nikolai P.	Vitti, Ed/D, General Superintendent/

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